

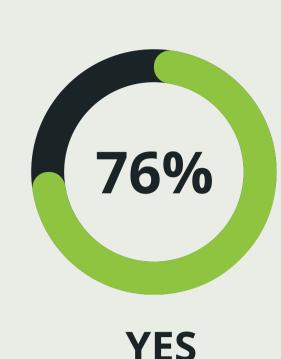
ISM 2023 STRATEGIC SOURCING RESEARCH

The Institute for Supply Management® conducted research between March 14 through April 13, 2023. The study focused on establishing a baseline understanding of the how strategic sourcing practices are being adopted by procurement organizations. The 661 respondents provided a first look at where we're at and where we may be headed.

ORGANIZATIONS WITH A STRATEGIC SOURCING **INITIATIVE**



A STRONG MAJORITY OF RESPONDENTS HAVE A STRATEGIC SOURCING INITIATIVE WITHIN THEIR ORGANIZATION.



NO

FOR SOURCING TEAMS

TOP 3 ELEMENTS

AND ENGAGEMENT





BUSINESS PARTNER ALIGNMENT



RELEVANT FINANCIAL IMPACT



JOINT STRATEGIC PLANNING

SOURCING PRIORITIES

TOP 3 STRATEGIC

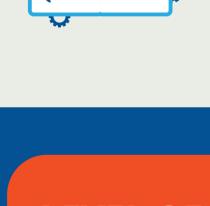




CONTRIBUTING TO REVENUE



RISK MANAGEMENT



LEVEL OF SPEND

GROWTH

DIGITAL TRANSFORMATION STRATEGY AND GOOD SPEND VISIBILITY.

MOST RESPONDENTS HAVE A

DATA VISIBILITY

39% 19%

27%

3%

NONEXISTENT

PROCESSES

EXCELLENT

GOOD 12%

AVERAGE

POOR

STRATEGIC SOURCING

RESPONDENTS' STRATEGIC SOURCING PROCESSES CONSIST OF:

SUPPLIER SELECTION

86%

CONTRACT NEGOTIATIONS AND MANAGEMENT

84%

ROUTINE **MEETINGS**

REQUIREMENTS AND SUPPLIER PERFORMANCE **SPECIFICATION** (CONTINUOUS **GATHERING IMPROVEMENT)**

What's Next? For more information and resources around

strategic sourcing, visit

ismworld.org